



Town of Indian Trail

FY23-24 Budget Presentation



Tonight's Presentation



Describe the Town's Current Financial Condition

Present and Explain the Proposed Budget for FY23-24 Highlights

Discuss Next Steps



Indian Trail's Financial Condition

We continue to be blessed with a growing community and a strong economy. This, along with high compliance of citizens paying their taxes, solid Council fiscal policies, prudent budgeting, and proactive stewardship by Town employees, has allowed the Town to continue to move forward.

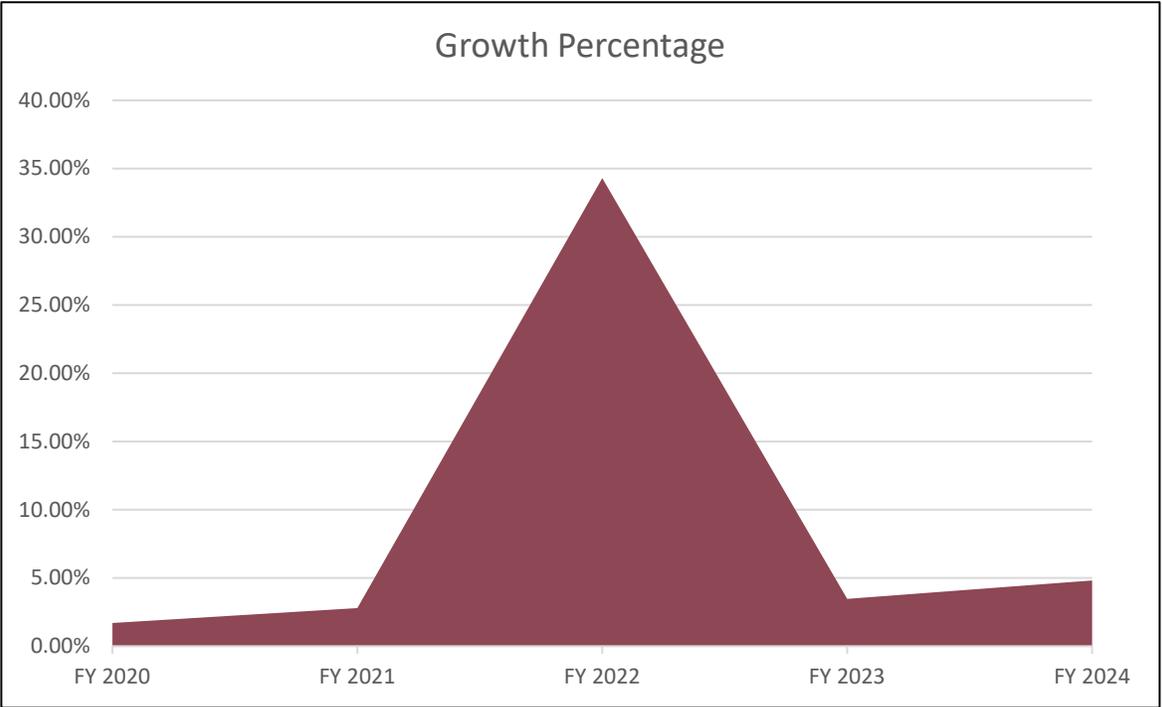
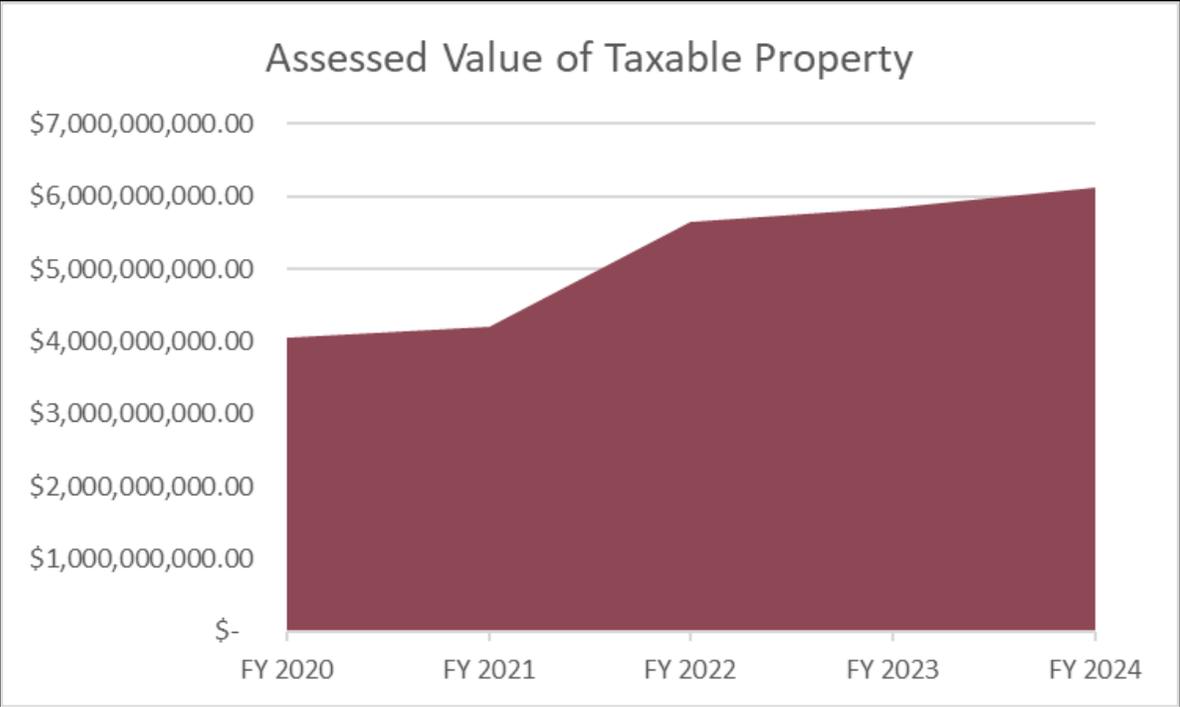


Indian Trail's Financial Condition

- The Town maintained its AAA bond rating by Standard & Poor's.
- The Town continues to receive “Unmodified” audits, which is the highest rating a Town can receive.



Indian Trail's Financial Condition



Indian Trail's Financial Condition

- The unassigned Fund Balance as of July 1, 2022, is \$18,943,342. A multi-year Capital Investment Plan focusing on Transportation, Parks, and Infrastructure is currently underway, **which will result in this amount being reduced at or close to our 30% limit in FY25, then will start to increase.**
- Total assessment of \$6,129,655,236 with an estimated collection of 96% for a net property valuation of \$5,844,469,027. One penny on the tax rate will yield \$588,447.



Council Priorities

1. Roads and Infrastructure
2. Public Safety
3. Planning and Growth Management
4. Creating a Downtown
5. High Quality Team (Pay/Training/Succession Planning)
6. Partnerships
7. Parks and Community Amenities
8. Quality Basic Services
9. Operational Needs (Technology/Buildings)



Budget Highlights

The Town's Budget Includes Many Different Funds:

General Fund \$21,865,202

- Funds most of the Town's daily operations and is funded by property tax, sales, permits, rentals, and other fees.

Debt Service/Capital Reserve \$2,941,469

- 5 cents of the tax rate is transferred to this account to pay bond debt and help fund approved capital projects. Current bond payments total \$1,916,558 per year.



Budget Highlights

The Town's Budget Includes Many Different Funds:

Stormwater

\$2,102,566

- Funds must be used to address stormwater issues. There are two residential and one commercial rate.

Powell Bill

\$2,055,000

- Provided by the State to municipalities based on the number of street miles maintained by the Town. Currently, the Town maintains approximately 80 miles. The funds must be used for transportation, such as street maintenance, sidewalks, etc.



Budget Highlights

These funds are accounted for separately:

Surplus Funds Estimated Revenue

(FY24) \$4,238,473 (FY25) \$1,986,719

- American Rescue Plan Act (ARPA) Funds were provided by the federal government to offset the effects of the COVID-19 pandemic.
- The Town chose to take the revenue replacement option to pay for the Sheriff's Office contract for three years with **federal funds** and use a portion for stormwater projects. This freed up surplus funds to be used for other projects.



Budget Highlights

Surplus Funds Available For Items That Towns Are Allowed To Do

(FY24)	\$4,238,473	(FY25)	\$1,986,719
Add Interest	\$250,000		
Less:	<u>(\$2,346,403)</u>		<u>(\$182,795)</u>
Available	\$2,142,071		\$1,803,924

Note: FY24 commitments include a second payment on the three ladder trucks (\$2,163,608) and a UCSO facility upgrade of \$182,795 for a total of \$2,346,403. FY25 commitment is for the UCSO facility upgrade.



Budget Highlights

These funds are accounted for separately:

SCIF (State Capital Infrastructure Funds) \$10,300,000

- Provided by the NC General Assembly.
 - \$10,000,000 for transportation
 - \$250,000 for parks and recreation
 - \$50,000 for economic development

These funds have been programmed for specific projects.



Budget Highlights

- Proposed operating budget is \$21,865,202 while maintaining a property tax rate of 18.5 cents.
- The Town tax bill for a house valued at \$272,951 would be \$504.96. The residential stormwater fee is a flat rate of \$53.10 for impervious surfaces under 2,060 square feet and \$63.10 for those impervious surfaces over 2,060 square feet. The commercial rate is calculated differently.



Budget Highlights

What do my tax dollars and fees pay for?

Planning and Zoning

Engineering

Tax and Finance

Public Outreach

Technology



Budget Highlights

What are some of the things my tax dollars and fees pay for?



Solid Waste
FY24 - \$ 3,124,787



Law Enforcement
FY24 - \$ 4,238,473



Budget Highlights

What are some the things that my tax dollars and fees pay for?



Parks and Recreation FY24 - \$963,099



Budget Highlights

What are some the things that my tax dollars and fees pay for?



Street Resurfacing FY24 –
\$ 3,150,000



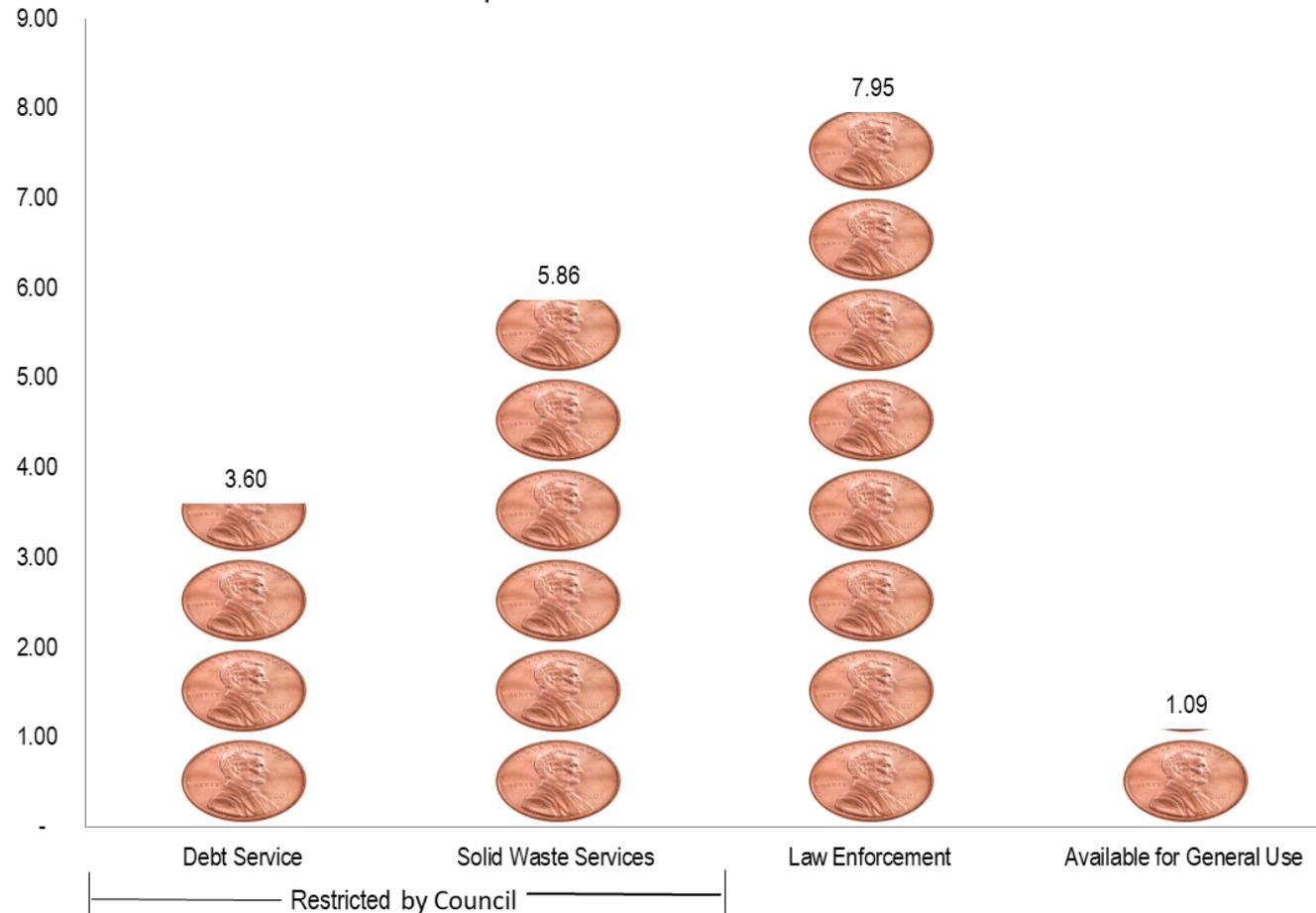
Stormwater FY24 - \$ 2,102,566



Budget Highlights

FISCAL YEAR 2023/2024 BUDGET

ANALYSIS OF THE BUDGETED USE OF THE 18.5¢ AD VALOREM TAX REVENUE



Budget Highlights

- Not funding three vacant positions: Planner, Executive Assistant, and Business Development Manager.
- Effective July 1: One deputy will be added to the Union County Sheriff's Office contract.
- Effective July 1: One Parks Maintenance Technician position to Public Works. This will allow for more resources to maintain the parks and fields during the summer and fall busy seasons.



Budget Highlights

- Effective October 1: The Town will continue funding the two grant traffic deputy positions.
- Effective January 1: One Customer Service position and one Parks and Recreation Specialist Position.
- Moving funding for the IT Administrator position from Administration to Communications & IT.
- Reclassification of Tax Collector to Assistant Finance Director/Tax Collector.



Budget Highlights

- Provides 5% COLA and Merit from 0 – 3%.
- Adjust Town contribution for dependent(s) medical from 45% to 50%.
- All other benefits remain the same.



Budget Highlights

- Previously, Powell Bill Funds were used to support road maintenance, equipment relating to road maintenance, and personnel who worked on the roads. Beginning in FY24, Powell Bill Funds will all be directed toward road maintenance. General fund dollars will fund the personnel and equipment.
- Public Works has been funding the personnel and maintenance costs for facilities maintenance. Beginning this year, personnel and facilities maintenance costs are being moved to the Facilities cost center.



Budget Highlights

- Funds an ADA Transition Plan (over two fiscal years).
- Funds for Town Hall facility maintenance/security enhancements.
- Funds the \$117,000 required as part of the CRTPO matching grant funding for the electric vehicle charging stations.
- Funds the \$30,000 required as part of the CRTPO matching grant funding for the Transportation Master Plan.



Budget Highlights

The budget recommends the following ARPA and surplus revenue strategies:

- Estimated surplus revenue is \$2.1 million for FY24 and \$1.8 million for FY25. Use these funds toward the development of a Community Center.
- Use interest income from ARPA funds to support outside agencies.



Budget Highlights

- The budget funds \$44,096 for a professional company to install the Christmas tree, lights, and decorations at Chestnut Square Park. The dollar amount also includes funds for staff to decorate the Town Hall.
- The budget continues to focus on the Council's priorities and meet the needs of a growing community.



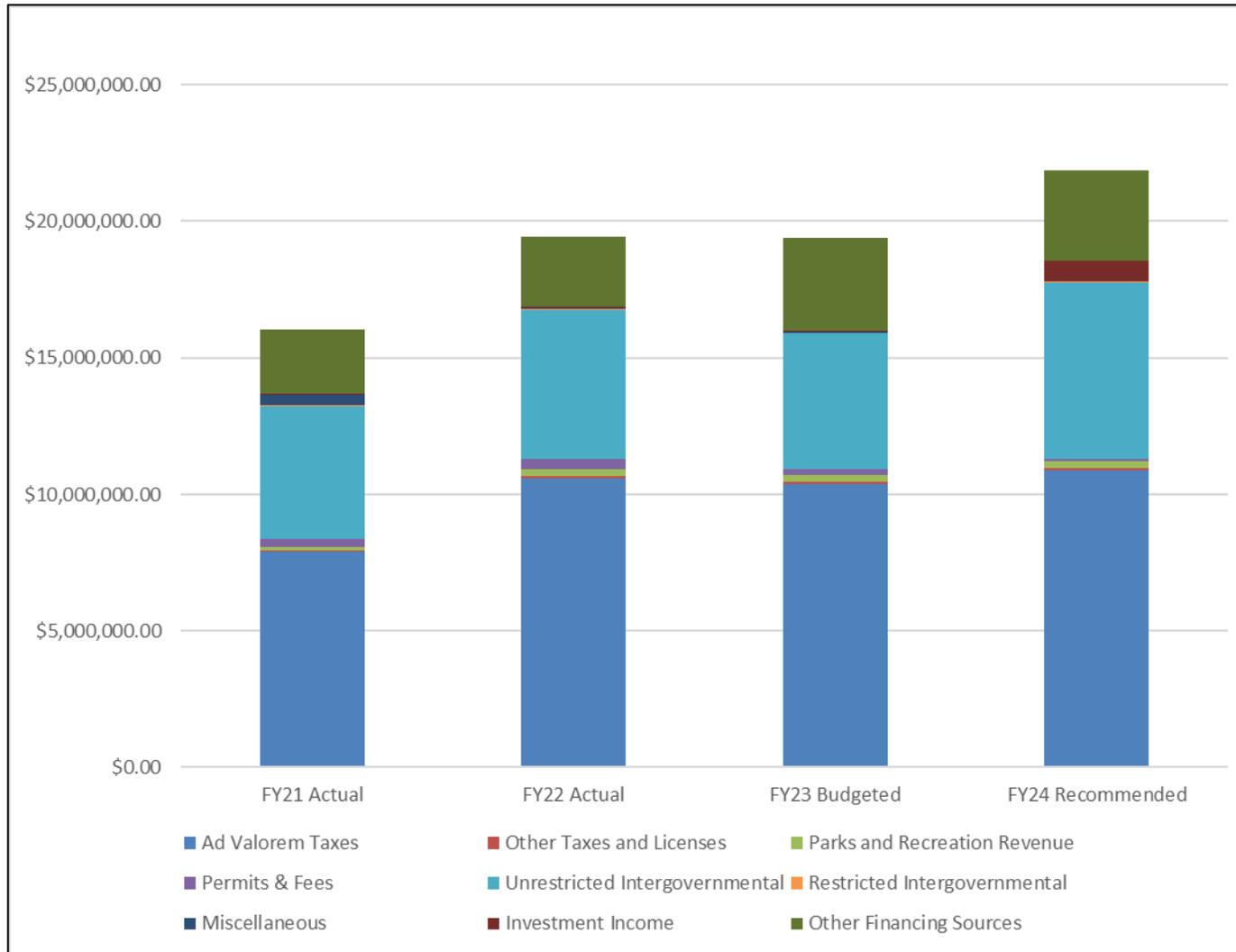
Budget Highlights

Revenue Source	FY21 Actual	FY22 Actual	FY23 Budgeted	FY24 Recommended
Ad Valorem Taxes	\$7,881,495.03	\$10,593,421.07	\$10,385,887.00	\$10,886,265.00
Other Taxes and Licenses	\$64,727.30	\$77,637.37	\$65,000.00	\$79,500.00
Parks and Recreation Revenue	\$122,360.52	\$261,352.76	\$245,000.00	\$245,000.00
Permits & Fees	\$280,012.16	\$384,806.31	\$215,000.00	\$100,000.00
Unrestricted Intergovernmental	\$4,898,843.47	\$5,432,465.38	\$4,990,000.00	\$6,440,000.00
Restricted Intergovernmental	\$29,810.42	\$30,284.93	\$30,000.00	\$30,500.00
Miscellaneous	\$363,978.30	\$49,880.29	\$37,500.00	\$31,500.00
Investment Income	\$36,880.15	\$52,701.10	\$44,860.00	\$745,000.00
Other Financing Sources	\$2,348,989.06	\$2,550,236.96	\$3,396,372.00	\$3,307,437.00
Total Revenue Source:	\$16,027,096.41	\$19,432,786.17	\$19,409,619.00	\$21,865,202.00



Budget Highlights

Town of Indian Trail Revenue – FY24



Budget Highlights

Expenditures	FY21 Actual	FY22 Actual	FY23 Budgeted	FY24 Recommended
Governing Body	\$114,221.01	\$450,309.06	\$124,739.00	\$128,005.00
Administration Department	\$440,396.08	\$435,234.21	\$450,881.00	\$377,693.00
Finance Department	\$321,234.80	\$339,055.37	\$365,678.00	\$388,039.00
Tax Department	\$251,421.78	\$266,316.14	\$276,070.00	\$320,609.00
Legal Department	\$80,490.00	\$71,325.50	\$80,000.00	\$80,500.00
Communication and Info. Tech Department	\$351,185.69	\$359,076.18	\$454,301.00	\$685,517.00
Human Resources Department	\$348,420.16	\$394,435.41	\$502,084.00	\$604,132.00
Other Financing Sources/Uses	\$4,196,874.61	\$5,425,890.78	\$2,806,267.00	\$2,941,469.00
Contingency	\$0.00	\$0.00	\$250,000.00	\$250,000.00
	\$6,104,244.13	\$7,741,642.65	\$5,310,020.00	\$5,775,964.00
Law Enforcement	\$2,725,620.04	\$3,279,065.00	\$3,774,808.00	\$4,238,473.00
	\$2,725,620.04	\$3,279,065.00	\$3,774,808.00	\$4,238,473.00
Engineering Department	\$277,043.87	\$1,322,970.18	\$1,359,727.00	\$1,359,727.00
	\$277,043.87	\$1,322,970.18	\$1,359,727.00	\$1,359,727.00

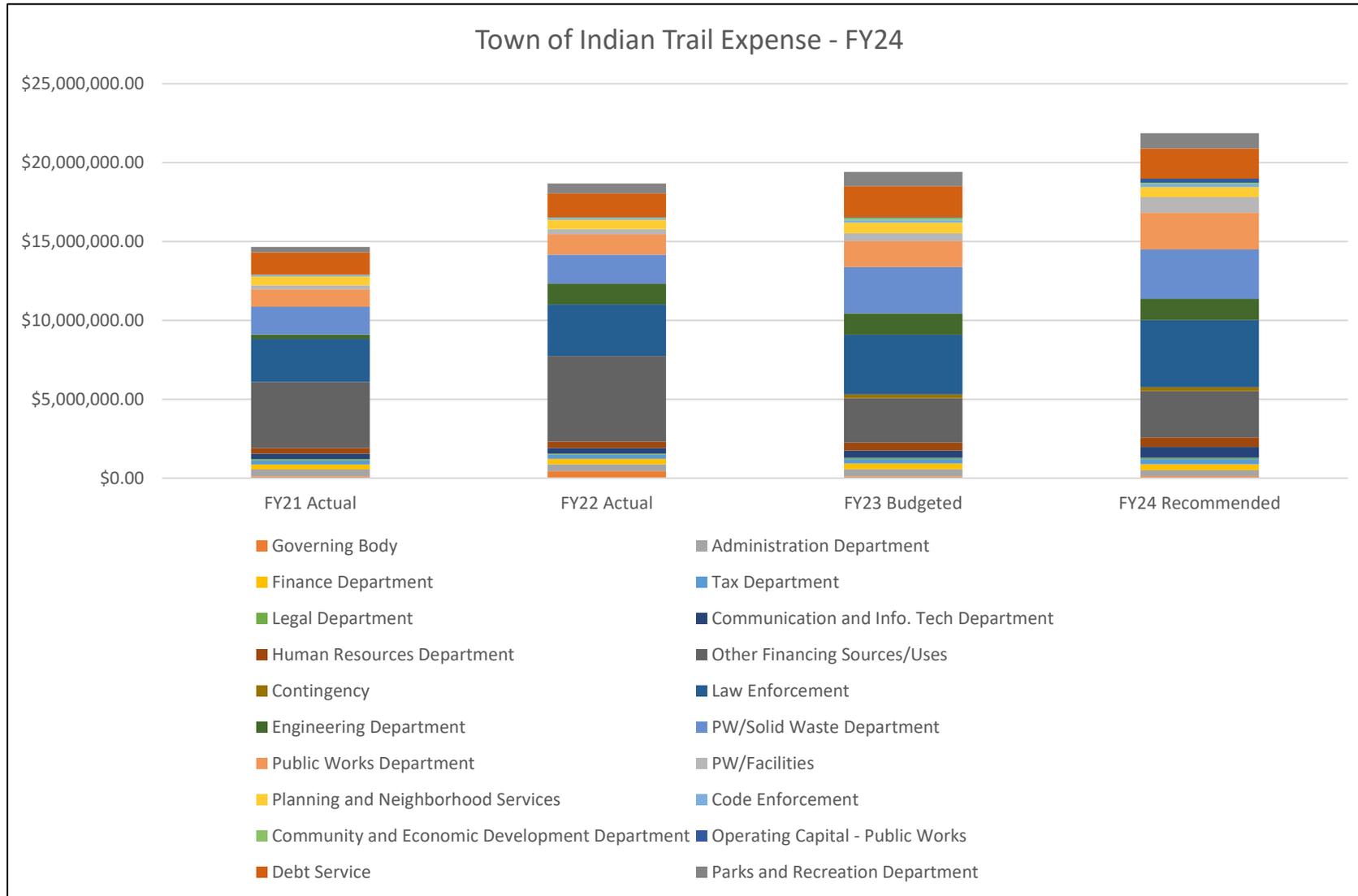


Budget Highlights

Expenditures Continued	FY21 Actual	FY22 Actual	FY23 Budgeted	FY24 Recommended
PW/Solid Waste Department	\$1,767,933.50	\$1,818,142.14	\$2,931,577.00	\$3,124,787.00
	\$1,767,933.50	\$1,818,142.14	\$2,931,577.00	\$3,124,787.00
Public Works Department	\$1,104,914.48	\$1,295,200.12	\$1,665,207.00	\$2,332,966.00
PW/Facilities	\$249,401.35	\$321,006.74	\$486,000.00	\$978,866.00
Planning and Neighborhood Services	\$553,317.08	\$595,255.75	\$667,410.00	\$639,749.00
Code Enforcement	\$94,134.63	\$98,128.40	\$160,410.00	\$183,013.00
Community and Economic Development Department	\$9,750.00	\$43,000.00	\$150,000.00	\$100,000.00
Operating Capital - Public Works	\$0.00	\$28,000.00	\$30,000.00	\$252,000.00
	\$2,011,517.54	\$2,380,591.01	\$3,159,027.00	\$4,486,594.00
Debt Service	\$1,423,478.24	\$1,519,014.96	\$1,985,291.00	\$1,916,558.00
	\$1,423,478.24	\$1,519,014.96	\$1,985,291.00	\$1,916,558.00
Parks and Recreation Department	\$344,851.24	\$619,590.97	\$889,169.00	\$963,099.00
Total Cultural and Recreation:	\$344,851.24	\$619,590.97	\$889,169.00	\$963,099.00
Total Expenditures:	\$14,654,688.56	\$18,681,016.91	\$19,409,619.00	\$21,865,202.00



Budget Highlights



Budget Highlights – Capital Projects

- Continued funding for the Indian Trail Road Complete Street, which will provide improvements from Highway 74 to Old Monroe Road.
- Continued funding and working with NCDOT for the Chestnut Parkway, which, once complete, will add another north/south connection across the Town.
- Bring Shady Bluff up to Town standards to improve transportation and safety.



Budget Highlights – Capital Projects

- Funding to provide enhancements to Chestnut Square Park, including a boardwalk, additional parking, walking paths, and a multi-purpose field with a focus on soccer field(s).
- Continue work to develop a new Public Works facility.



Capital Improvement Projects

Funded vs Unfunded



Capital Improvement Projects

FUTURE FUNDING PLAN

FISCAL YEAR	FUNDS NEEDED	CURRENT POWEL BILL	POWELL BILL FUND BALANCE	STATE FUNDS	CAPITAL RESERVE/GENERAL FUND
22/23	\$3.0 mil	\$1.0 mil	\$1.0 mil	\$500K	\$500K
23/24	\$3.15 mil	\$1.0 mil	\$1.0 mil	\$500K	\$650K
24/25	\$3.30 mil	\$1.0 mil	\$0	\$1.0 mil	\$1.30 mil
25/26	\$3.30 mil	\$1.0 mil	\$0	\$0	\$2.30 mil
26/27	\$3.30 mil	\$1.0 mil	\$0	\$0	\$2.30 mil
TOTAL =	16.05 mil				

NOTE: (1) Estimates are subject to change

(2) Recommend new street assessment be done in FY24/25 and review funding in FY24/25

(3) Annual inflation rate of 5% was added for 23/24 and 24/25

Budget Highlights

	CAPITAL IMPROVEMENT PROJECTS							
	SHADY BLUFF	IT COMPLETE STREET PH 1	HWY 74 MULTI-USE PATH/GREENWAY	CHESTNUT PARKWAY PH 1B & PH 3	NAVAJO EXT.	IT COMPLETE STREET PH 2	CHESTNUT SQUARE PARK PH 2	PUBLIC WORKS FACILITY
<i>Anticipated Expenses:</i>						(NOT FULLY FUNDED)		(NOT FULLY FUNDED)
Design	65,000	826,661	145,000	500,000	67,000	720,000	262,000	
Right of Way	150,000	1,505,581	250,000	1,050,000	300,000			
Construction	765,000	6,863,000	4,735,131	7,316,890	975,000	2,000,000	7,238,000	6,500,000
Utility Construction (Duke Energy)		5,000,000						
Streetscape amenities		50,000						
Total Project Estimated Cost	\$980,000	\$14,245,242	\$5,130,131	\$8,866,890	\$1,342,000	\$2,720,000	\$7,500,000	\$6,500,000
<i>Anticipated Revenues:</i>								
NC SCIF Grant - Capital Improvements	980,000	5,000,000				2,000,000	250,000	
Design - Town's portion (General Fund)		576,661	150,000				262,000	
CRTPO Funding - Right of Way (80%)		520,800	100,000					
Town's portion of Design - Town Center Contribution		130,200						
Town's portion of Design - Atrium Contribution		105,000						
CRTPO Funding - Construction (80%)		4,719,200	3,992,000					
Town's portion of Construction - Atrium Contribution		1,003,900						
Town's portion of Design - Town Center Contribution		145,000						
Town's portion of Construction - Atrium Contribution		1,139,900						
Town portion - Debt Service/Capital Reserve		854,581	743,131	2,049,045		720,000	2,007,000	
NC Department of Commerce Grant - 2018		50,000						
CRTPO Funding - Design (80%)			145,000					
Old Street Bond				1,481,346**				
Street Bond (2013)				1,182,419				
Street Bond (2021)				250,000	1,342,000			
Transportation Improvement Fund (Expended in phase 1)				587,400**				
Powell Bill Fund (Expended in phase 1)				2,200**				
Fund balance Allocation				3,314,480			2,881,000	6,500,000
Park Bond (2019) - Construction							1,850,000	
Construction - Stormwater Fund							250,000	
Total Anticipated Revenue	\$980,000	\$14,245,242	\$5,130,131	\$8,866,890	\$1,342,000	\$2,720,000	\$7,500,000	\$6,500,000

NOTE: Public Works Facility will start design in FY24 and construction in FY25.
 IT Complete Street Ph 2 is in early stages of design, total cost will be determined early next year.
 Non-Transportation Projects: (Chestnut Square Park Ph 2 and Public Works Facility).

Total Costs of Transportation Projects = \$33,284,263
Total Costs of Non-Transportation Projects = \$14,000,000
Total Costs of All Projects = \$47,284,263

** Chestnut Parkway Ph 1B (\$2,070,946) is not reflective in "Total Costs of Transportation Projects"



Capital Improvement Projects

Town-Funded Projects

PROJECT NAME	BUDGET COST
SHADY BLUFF IMPROVEMENTS	\$980,000.00
NAVAJO EXTENSION	\$1,342,000.00
INDIAN TRAIL COMPLETE STREET PHASE I	\$14,245,242.00
CHESTNUT PARKWAY PHASE 3	\$6,795,944.00
HWY 74/SOUTHFORK GREENWAY	\$5,130,131.00
CHESTNUT PARK PHASE 2	\$7,500,000.00
TOTAL OVERALL COSTS =	\$35,993,317.00



Capital Improvement Projects

Sidewalk Connectivity*

<u>Sidewalk Projects</u>	<u>Linear Feet</u>	<u>Survey</u>	<u>Design</u>	<u>R/W</u>	<u>Construction</u>	<u>Total Budget</u>
THIRD-PARTY CONSULTANT PROJECTS						
Unionville-IT Connection	1500	35,000	45,000	0	450,000	530,000
IT-Fairview Connection	1500	25,000	30,000	0	184,000	239,000
Poplin Connection	2000	35,000	40,000	0	200,000	275,000
Sardis Connection	2500	25,000	35,000	0	340,000	400,000
Wesley Chapel Connection	1000	30,000	35,000	0	143,000	208,000
Wesley Chapel Connection	1000	35,000	35,000	0	180,000	250,000
Waxhaw-IT Connection	1800	35,000	45,000	0	300,000	380,000
Chestnut Connection	2000	40,000	50,000	0	475,000	565,000
	13,300	260,000	315,000	0	2,272,000	2,847,000
IN-HOUSE DESIGN PROJECTS						
Faith Church Connection	600	25,000	0	0	91,000	116,000
Mill Grove Connection	200	20,000	0	0	62,000	82,000
	800	45,000	0	0	153,000	198,000

*Currently Unfunded

TOTAL OVERALL COSTS =	3,045,000
10% Contingency =	304,500
TOTAL OVERALL COSTS =	3,349,500

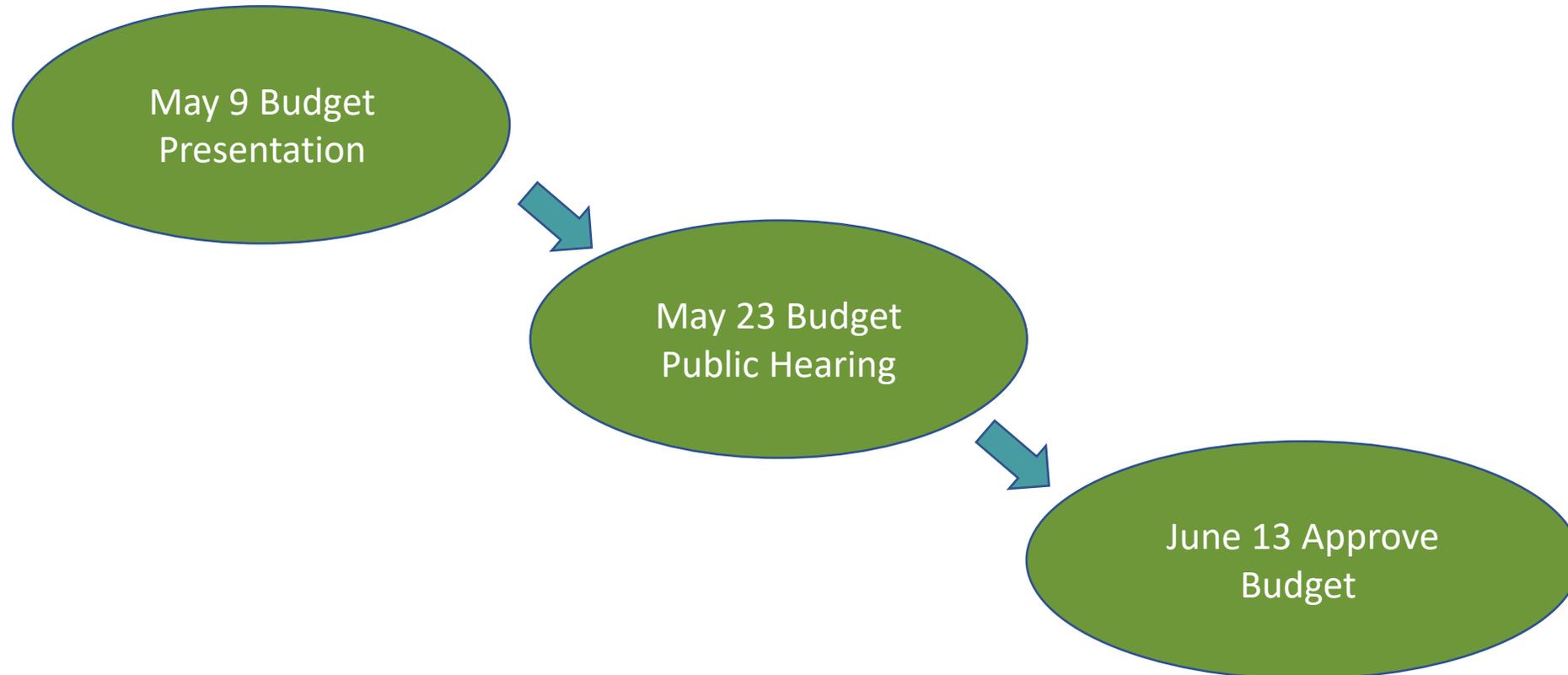


Town Unfunded Projects

PROJECT NAME	FUNDED IN FY24	EXISTING FUNDS ALLOCATED (through FY23)	ESTIMATED TOTAL PROJECT COST	REMAINING FUNDS NEEDED
INDIAN TRAIL COMPLETE STREET PH 2	\$2,720,000.00	\$2,720,000.00	TBD	TBD
PUBLIC WORKS FACILITY – Another \$2 million is pledged for FY25.	\$2,000,000.00	\$2,500,000.00	TBD	TBD
SIDEWALK CONNECTIVITY PROJECTS	\$0	\$0	\$3,349,500.00	\$3,349,500.00
TOTAL =	\$4,720,000	\$5,220,000.00	TBD	TBD



Next Steps





Mike McLaurin, Town Manager

704-821-5401

fmm@indiantrail.org